Proceedings of the 3<sup>rd</sup> Annual World Conference of the Society for Industrial and Systems Engineering, San Antonio, Texas, USA October 20-22, 2014

## Systematic Pedagogy for More Than Two Variable Linear Programming Solutions Using Excel

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Abstract: Industrial engineers, operations managers, and those engaged in daily business operations use linear programming to obtain optimal solutions to a wide range of day to day problems. Over the past ten years, simple and inexpensive operations research software that is user-friendly to the mentor, student, and instructor is becoming difficult to obtain. This is especially true since Emmons, Flowers, Khot, and Mathur's STORM 4.0 for Windows is obsolete and is no longer in print. Excel recommends *Excel Solver* outsourced software to solve linear programming problems. However, it does not meet the requirements for education, application, and practice. The systematic pedagogy discussed in this paper was developed by solving a two-variable problem. This includes decision variables, costs, constraints, resources, slacks, and criteria for optimization. The optimal solution was then evaluated using the SIMPLEX method, graphical method, and operations research software. Once the Excel method was determined to be a valid method, a three variable, five constraint maximization problems was solved. Then minimization problems were solved with very little modification. This iterative process followed the rules of the SIMPLEX Method. A step-by-step systematic pedagogy was then developed to explain the model's application in problem solving and to assist the user. The resulting pedagogy was satisfactorily tested in basic management science/operations research, production operations, and advanced operations research courses. The major advantages are: (1) element of the analysis can be addressed and easily understood, and (2) for the practitioner, engineer, instructor, and student, Excel is readily available on all personal computers internationally.

Keywords: Linear Programming, Pedagogy, Excel